

# Analysis of the Optimization Path of Library and Information Service Mode under the Background of Big Data

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**Abstract:** This study investigates the fundamental transformations and challenges posed by big data environments to document service models in library and information institutions, proposing systematic optimization strategies. The research reveals that traditional models demonstrate limitations in data processing, knowledge mining, and demand response, necessitating a deep paradigm shift—from document management to data governance, from information services to knowledge services, and from universal provision to scenario-integrated solutions. To address core issues including technological lag, superficial content, and interaction barriers, the optimization strategy focuses on establishing an intelligent resource foundation integrating multi-source data, designing personalized knowledge service pathways guided by user needs, and creating cross-domain collaborative embedded service mechanisms. The final conclusion emphasizes that library and information institutions must undergo structural innovation to transform from information managers into core knowledge enablers within the knowledge ecosystem, thereby achieving a fundamental leap in service value.

**Keywords:** Big Data; Library and Information Science; Service Model Optimization; Knowledge Service; Data Governance

## 1. Introduction

As the big data era advances, massive, multi-source, and heterogeneous data resources are fundamentally reshaping the landscape of knowledge production and dissemination. Traditional library and information services face significant challenges in data processing capabilities, depth of knowledge mining, and service responsiveness. Their inherent passivity and lagging nature struggle to meet users'

growing demands for precise, knowledge-based, and context-specific information. Consequently, exploring how to systematically optimize and innovate existing service models through big data concepts and technologies has become a core issue concerning the survival and development of the library and information sector. This paper aims to analyze the fundamental transformations brought by the big data environment, examine the limitations of current service models, and establish a more adaptive and forward-looking optimization framework. The goal is to provide theoretical references for the service transformation and capability enhancement of library and information institutions [1].

## 2. Theoretical Paradigm Transformation of Library and Information Services Driven by Big Data

### 2.1 Conceptual Transformation from Literature Management to Data Governance

For decades, the core paradigm of library and information science has centered on "documents" as fundamental units, with management activities primarily revolving around the collection, organization, preservation, and delivery of physical or digital carriers. This model implicitly assumes relatively stable and clearly defined knowledge carrier forms. However, the advent of the big data era has fundamentally challenged this foundation. The data wave exhibits distinct characteristics such as massive scale, fluidity, multi-source heterogeneity, and sparse value density, rendering traditional methods for organizing structured and complete document objects inadequate. This necessitates a profound paradigm shift in theoretical cognition: transitioning from managing "document entities" to implementing "data governance" that encompasses the entire data lifecycle [2]. The deeper implication of this conceptual reshaping lies in requiring library and information

institutions to shift their focus from final, mature knowledge products to their raw data state, while paying attention to the complete chain of data generation, submission, integration, processing, sharing, and reuse. It emphasizes strategic and systematic management capabilities, including establishing data standards, regulating data ethics, ensuring data security and quality, and promoting data interoperability. Only by adopting a holistic data governance perspective can library and information services grasp the essence of knowledge resources at their source, building a solid and orderly foundational support for subsequent knowledge discovery and in-depth services, thereby addressing the fundamental requirement of reconstructing resource foundations in the big data era [3].

## 2.2 Value Shift from Information Service to Knowledge Service

In traditional information service models, the focus often lies in ensuring the accuracy and accessibility of information delivery, with its value logic primarily catering to users' explicit needs for specific documents or factual information. However, in the context of information overload brought by big data, mere "provision" has become insufficient. Users are drowning in a sea of data, and their core challenge has shifted to identifying and extracting actionable knowledge from complex information that supports decision-making and inspires innovation. This drives a fundamental transformation in the value orientation of library and information services—shifting from information-centric to knowledge-centric. Knowledge services are not a simple extension of information services but represent a value elevation. They require service providers to move beyond being mere information channels or relay stations, instead deeply engaging in the production and creation of knowledge [4]. The core activities now involve correlation analysis of multi-source data, trend forecasting, knowledge mining, and visualization, aiming to uncover patterns, correlations, and insights hidden within vast information sets. The output of services is no longer fragmented lists of documents or data fragments, but rather deeply analyzed, meticulously organized solutions, decision references, or knowledge products. This value shift essentially elevates the professionalism of library and information work from information organization skills to

knowledge innovation capabilities. Its goal is to help users transform information into knowledge, then convert knowledge into actionable power, ultimately establishing library and information institutions as indispensable intellectual cores in the knowledge economy and innovation ecosystems [5].

## 2.3 From Universal Supply to Precise Integration: Scenario Convergence

Traditional library service models often exhibit pronounced "supply-centric" characteristics, designing standardized services like reading, retrieval, and delivery based on collection resources while expecting users to actively adapt and utilize them. This universal approach tends to create gaps and delays when addressing differentiated and dynamic user needs. The powerful user behavior analysis, situational awareness, and demand forecasting capabilities enabled by big data technology offer potential solutions to this dilemma, facilitating the convergence of service paradigms into a "user-centered" precision integration model [6]. Scenario integration means that service design and delivery are no longer isolated or static, but deeply embedded within users' research processes, learning workflows, or decision-making contexts. It requires library and information services to transcend physical or virtual institutional boundaries, proactively sensing and understanding users' authentic knowledge needs and workflow pain points in specific tasks, stages, and environments. Through data-driven user profiling and situational analysis, services can transition from "waiting for users" to "proactive recommendations," and from "one-size-fits-all" to "customized solutions." Service content, formats, and timing will dynamically adjust and seamlessly integrate according to specific scenarios—for example, providing competitive intelligence analysis at critical research project milestones or embedding information literacy training and specialized knowledge bases during teaching processes. This deep integration transforms services from optional auxiliary tools into an indispensable knowledge infrastructure embedded in user workflows, thereby creating irreplaceable value in real-world scenarios and maximizing service efficiency [7].

## 3. Core Challenges of Existing Literature Service Models in the Big Data Environment

### 3.1 Bottlenecks of Technological Architecture Lag and Insufficient Analytical Capabilities

The technical infrastructure underlying traditional document service models was primarily designed to manage well-structured, relatively limited document resources. These systems typically revolve around integrated library systems or early digital library platforms, excelling in managing and retrieving bibliographic metadata and complete document objects. However, when confronted with the streaming growth, diverse heterogeneity, and unstructured nature of big data, this closed, centralized management framework demonstrates significant limitations. The bottleneck lies not only in the physical constraints of storage and computing infrastructure but more critically in the disconnect between data processing mindset and capabilities. Existing systems generally lack native capabilities for efficiently collecting, cleaning, and integrating massive semi-structured and unstructured data-such as full lifecycle research data, social media information, and sensor data. A deeper issue is the deficiency in analytical capabilities, as many services remain limited to keyword-based matching and basic statistics, lacking the capacity to support complex processes like association mining, semantic analysis, trend prediction, and knowledge graph construction. This rigid technical ecosystem leaves library and information institutions with abundant data resources but lacking the critical tools and techniques to refine them into high-value knowledge products. Consequently, service transformation and upgrading lack a solid technical engine, making it difficult to extract truly insightful knowledge cores from massive data [8].

### 3.2 The Dilemma of Superficial Service Content and Knowledge Value-Added

Many current literature services still fail to effectively transcend the superficial boundaries of information provision and document delivery, trapped in the dilemma of content superficialization. Service outputs often manifest as basically organized lists of documents, data collections, or factual responses, with their value primarily reflected in rapid responses to users' explicit needs and ensuring resource accessibility. However, this model increasingly

appears thin and passive in the context of big data. Due to the lack of penetrating analysis of complex correlations behind multi-source data, services struggle to reveal hidden knowledge networks between documents, evolutionary paths of research frontiers, or potential knowledge nodes for cross-innovation. This creates a knowledge value-added dilemma: the service process fails to achieve qualitative transformation from "information units" to "knowledge units," nor does it further integrate, reconstruct, or even create new knowledge products. As a result, services continue to provide "raw materials" or "components" rather than the "solutions" or "integrated systems" that users urgently need to directly support decision-making and innovation. Consequently, the professional depth and unique value of services cannot be fully demonstrated. In the increasingly competitive information environment, they risk homogenization and marginalization, failing to meet users' pressing demands for in-depth analysis, knowledge integration, and intelligent support [9].

### 3.3 Obstacles in Dynamic Perception of User Needs and Interactive Collaboration

Traditional literature service models often operate through a static and passive user interaction framework. Their demand perception primarily relies on users' proactive inquiries or simplistic extrapolation from historical borrowing records, lacking the ability to continuously capture and proactively anticipate users' real-time, dynamic, and tacit knowledge needs. This fragmented and delayed interaction proves ill-suited for the rapidly evolving, highly contextualized demands of users in big data environments. Service initiation and termination are typically marked by single-session Q&A or document delivery, failing to integrate into users' ongoing research, learning, or decision-making processes that foster symbiotic collaboration. The deeper challenge lies in the absence of mechanisms that facilitate bidirectional knowledge flow and co-creation. Users are often treated as passive recipients rather than active participants and co-creators possessing tacit knowledge, practical wisdom, and feedback capabilities. This one-dimensional interaction prevents the integration of individual users' wisdom, experience, and data into the service ecosystem, hindering self-learning, dynamic optimization, and personalized adaptation

through deep user engagement. Consequently, a one-way glass barrier separates service providers from users, preventing institutions from truly understanding subtle knowledge pain points and innovative sparks within user contexts. This fundamentally constrains service agility, relevance, and creativity [10].

#### **4. Optimization Strategy of Library and Information Services Mode Facing Big Data**

##### **4.1 Building an Intelligent Resource Support System Based on Multi-Source Data Fusion**

The fundamental starting point for optimizing service models lies in thoroughly transforming their underlying resource infrastructure. This requires library and information institutions to break free from single reliance on traditional published materials, shifting toward building an intelligent resource support system capable of aggregating, integrating, and activating multi-source heterogeneous data. The core mission of this system is to dismantle barriers between internal institutional document data, various commercial databases, open-access resources, and gray data from research processes, social media, public affairs, and other domains. Achieving this goal isn't merely about physical aggregation; it demands establishing semantic-level association mapping and interoperability frameworks. By leveraging knowledge organization tools and linked data technologies, originally discrete data points can be woven into a rich contextual knowledge network. More crucially, this system must possess intelligent processing capabilities-embedding computational modules like data mining, machine learning, and visualization analysis-to transform static data sets into "living" resources that can be dynamically analyzed and deeply interrogated. Thus, the resource system evolves from being queried objects into intelligent entities capable of actively revealing patterns, suggesting correlations, and even generating new knowledge hypotheses. This establishes a novel infrastructure with breadth, depth, and intelligent elasticity that serves all higher-level knowledge services [11].

##### **4.2 Designing Personalized and Knowledge-based Service Pathways Guided by User Needs**

When the resource foundation undergoes

restructuring, the design of service delivery pathways must simultaneously undergo profound transformation. The optimization direction shifts decisively from the institution-centric logic of "providing whatever we have" to a demand-driven logic of "creating what users need." This implies that service pathways must be highly personalized and deeply knowledge-based. Personalization does not merely refer to simple recommendations based on historical behaviors, but rather precise matching grounded in dynamic, multidimensional user profiles. It requires continuous capture and understanding of users' disciplinary backgrounds, research stages, task objectives, and even cognitive styles, thereby transforming generalized service menus into customized knowledge solutions. Knowledge-based approaches represent the value endpoint of this pathway. Services should not stop at providing information clues but strive to deliver knowledge products that have been analyzed, synthesized, and reconstructed. This includes, but is not limited to: comprehensive intelligence reports for complex issues, knowledge graphs revealing field development trends and frontiers, and interdisciplinary analysis briefs supporting innovative discoveries. The design of this pathway essentially integrates librarians' professional wisdom with the computational capabilities of intelligent tools, spanning the entire process from precise demand analysis to multi-source knowledge extraction and solution refinement, ultimately achieving a fundamental leap in service value from information accessibility to knowledge insight.

##### **4.3 Establishing a Cross-Domain Collaborative Embedded and Predictive Service Mechanism**

The sustainable optimization of service models ultimately depends on innovative operational mechanisms. Isolated and closed systems struggle to address the complex challenges of the big data era, necessitating the establishment of cross-domain collaborative embedded and predictive service mechanisms. Cross-domain collaboration requires library and information institutions to proactively establish strategic partnerships with research teams, academic departments, technology enterprises, other document institutions, and even government agencies. This collaboration serves not only to complement resources and technologies but also

to deeply understand the knowledge production logic and application scenarios across different fields, enabling services to naturally "embed" into users' real workflows and innovation chains as an integral part. Embedded services break the spatiotemporal boundaries of services, making knowledge support readily available when needed. Simultaneously, the mechanism must possess predictive capabilities. This relies on continuous analysis and modeling of macro-level research trends and micro-level user behavior data to anticipate potential knowledge demands, emerging research directions, or potential information bottlenecks, allowing for proactive resource allocation and service design that transforms passive responses into active leadership. This mechanism, combining collaboration, embedding, and foresight, constructs a dynamically adaptive and continuously evolving service ecosystem. It ensures that document services not only address current issues but also empower future knowledge discovery and innovation activities.

## 5. Conclusion

In conclusion, the optimization of library and information services under the big data context represents a comprehensive transformation spanning concepts, technologies, and operational processes. This evolution requires institutions to transcend their traditional roles in resource preservation and distribution, evolving into intelligent knowledge service providers adept at navigating complex data environments. By advancing theoretical paradigm shifts, addressing practical challenges, and systematically implementing optimization strategies, library institutions can significantly enhance their knowledge organization and service quality. Such advancements will enable them to consolidate and expand their social value and academic influence amidst the data deluge. Future research and practice must further address critical issues including technological ethics, data security, and the cultivation of interdisciplinary talent, ensuring the robust and sustainable progress of service model optimization.

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